

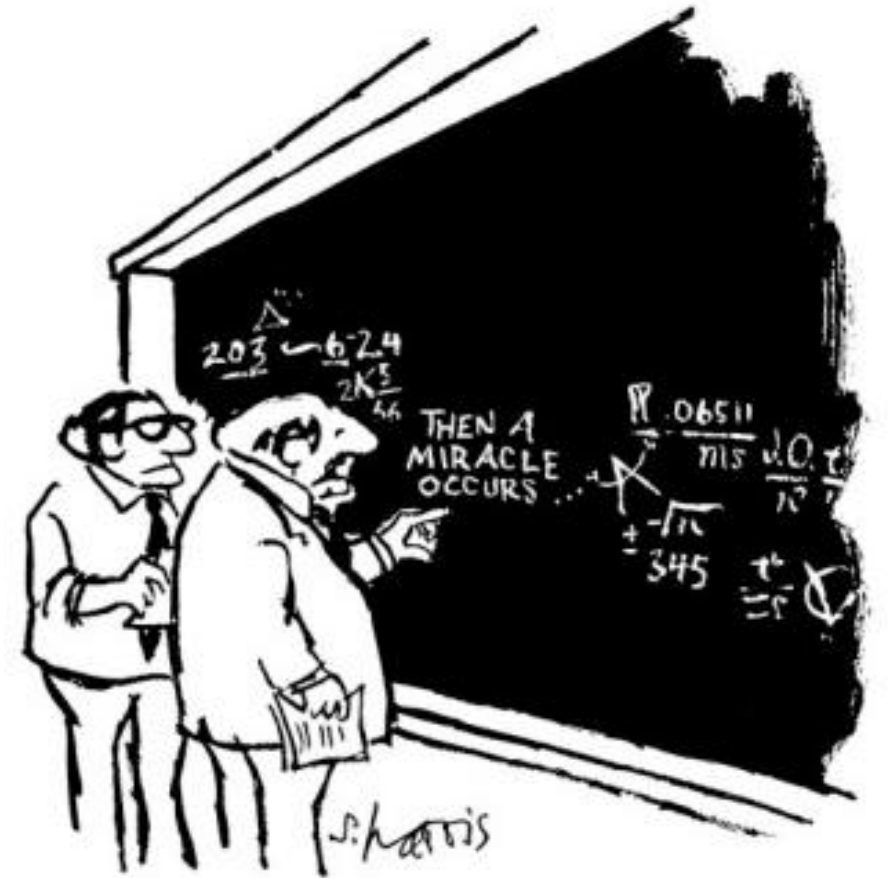
Developing, Implementing TOC: 1 NGO experience!

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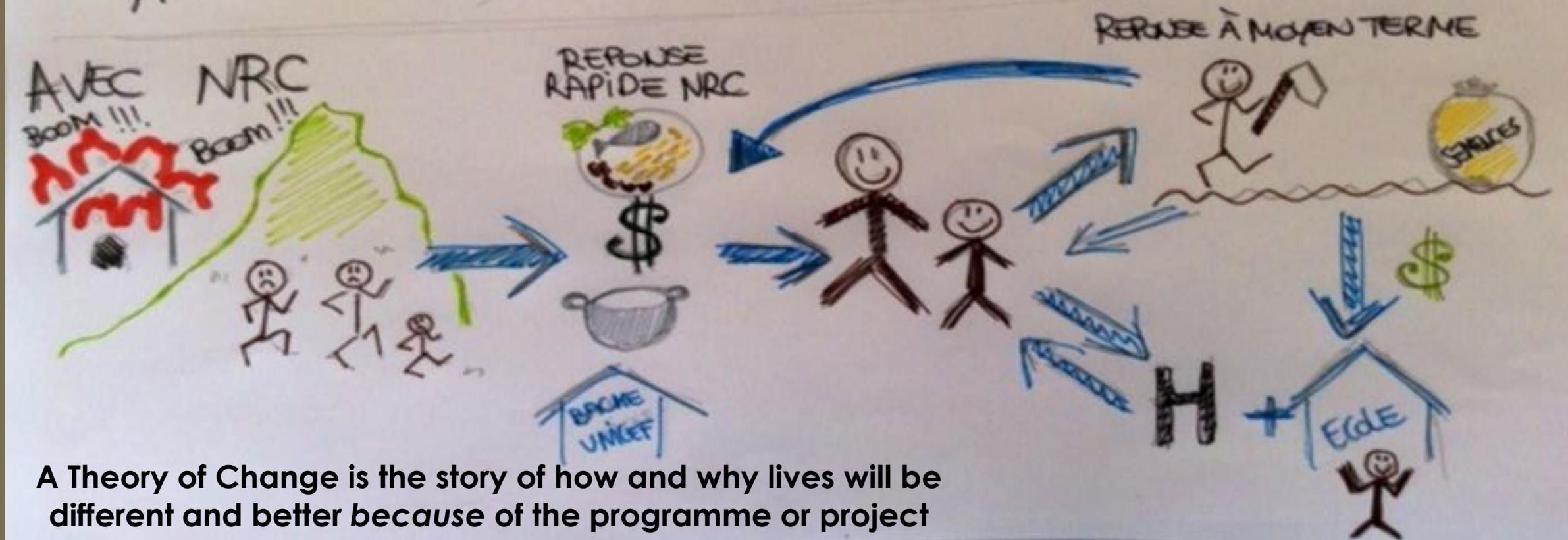
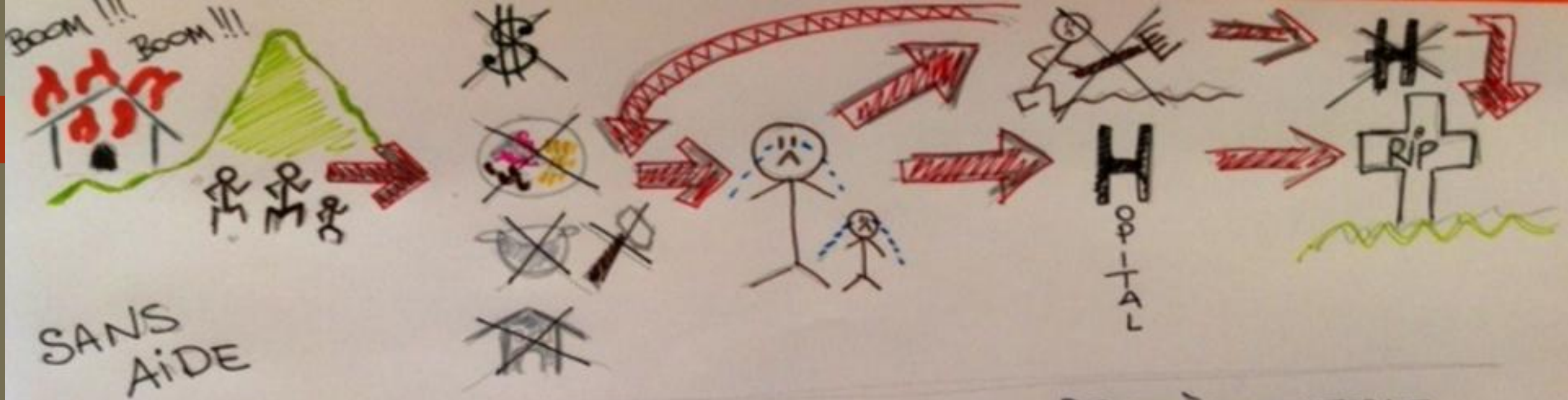


"I think you should be more explicit here in step two."



Contents

- ▶ TOC conceptually & practically
 - ▶ Added benefit of TOC
 - ▶ Actualizing TOC
 - ▶ TOC review
- 



A Theory of Change is the story of how and why lives will be different and better because of the programme or project



TOC.... Conceptually & practically

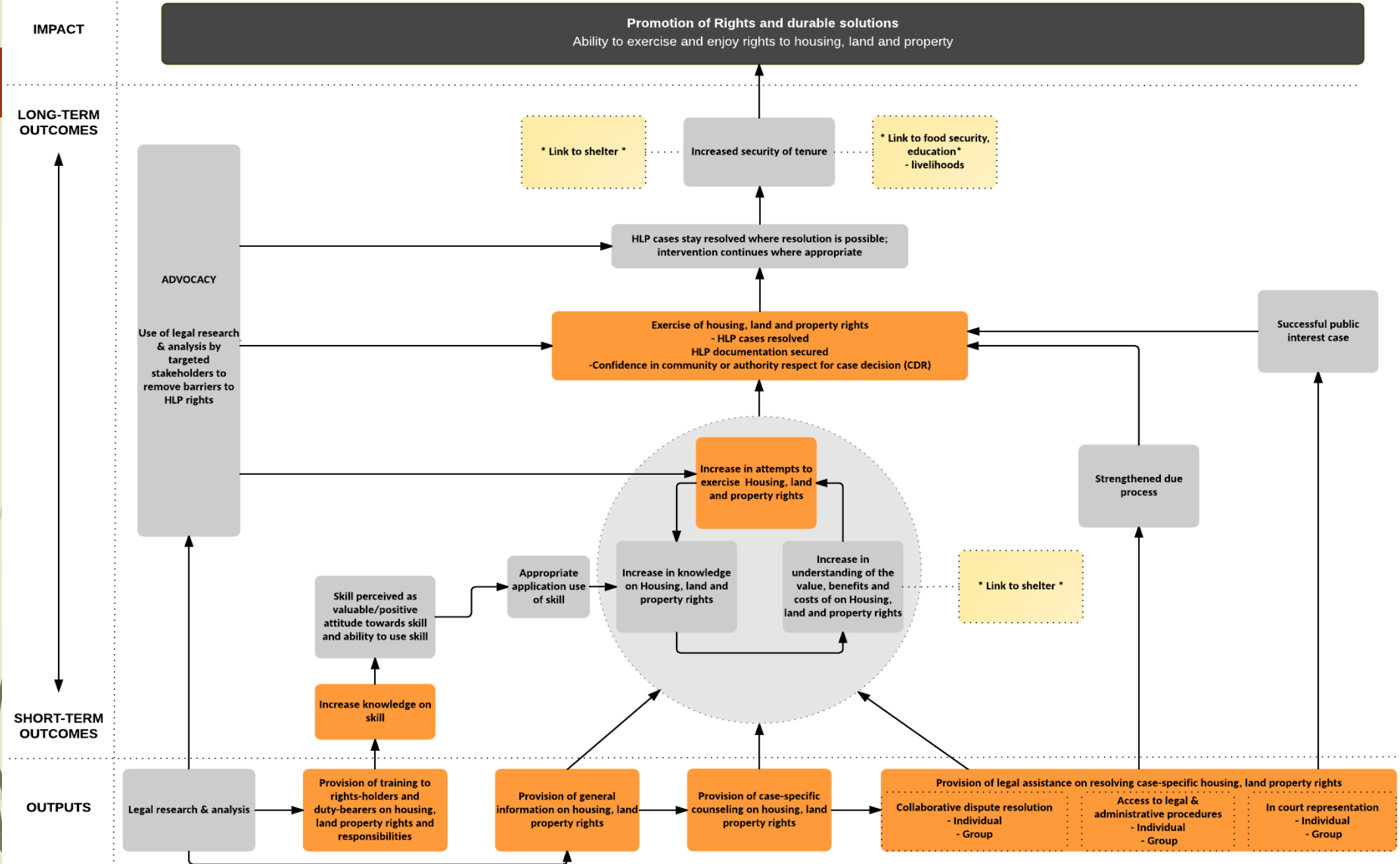
Conceptually:

- Causal framework between diff levels of results
- How and why lives will be diff as result of our prog
- Visual mapping of results, external factors, assumptions
- Built on knowledge, experience, data!
- Contribution, not attribution (see item 2!)

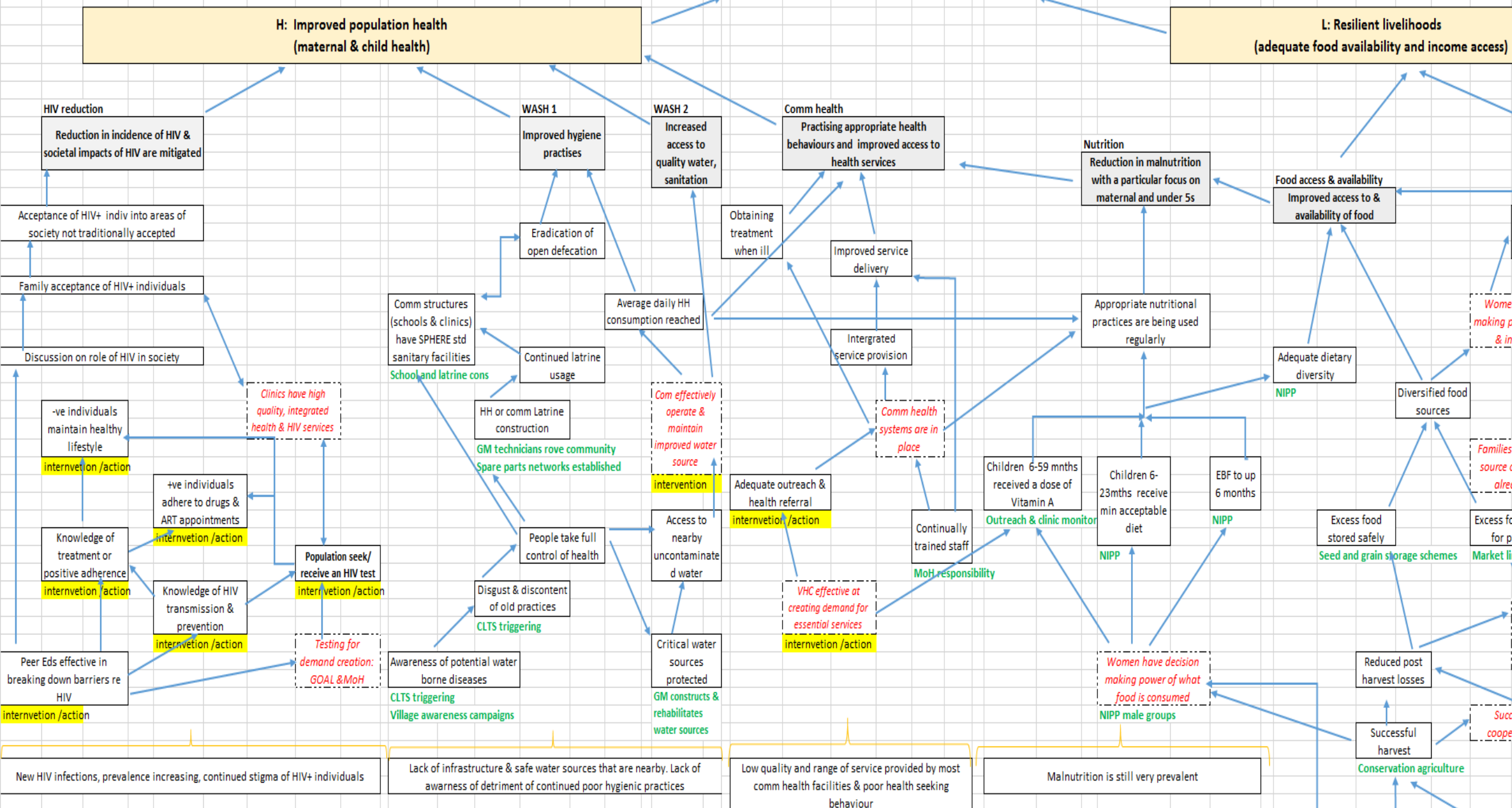
Practically:

- Breaking down of concepts into further manageable chunks.
- We control early results most, monitoring of later results

HOUSING, LAND AND PROPERTY



To reduce vulnerability, fulfil basic needs and prevent loss of life for individuals and communities





TOC of.... Project, programme, sector?

- **Ambition**

- Be as close to reality as possible

- **Complexity of project/s**

- Key objective the same

- **Integration of projects**

- One is best

Why TOC?

- ▶ ACCOUNTABILITY
- ▶ Common understanding of our work
- ▶ Strengthens direction and focus by identifying what matters most
- ▶ Helps align systems and staff roles
- ▶ Helps in communicating of what we do outwardly
- ▶ Key in ID of strategic partners and in supporting open conversations with various partner types, including donors.
- ▶ A structure for reporting **
- ▶ **Framework for review, learning, re-design and evaluation**



TOC & LF... the translation!

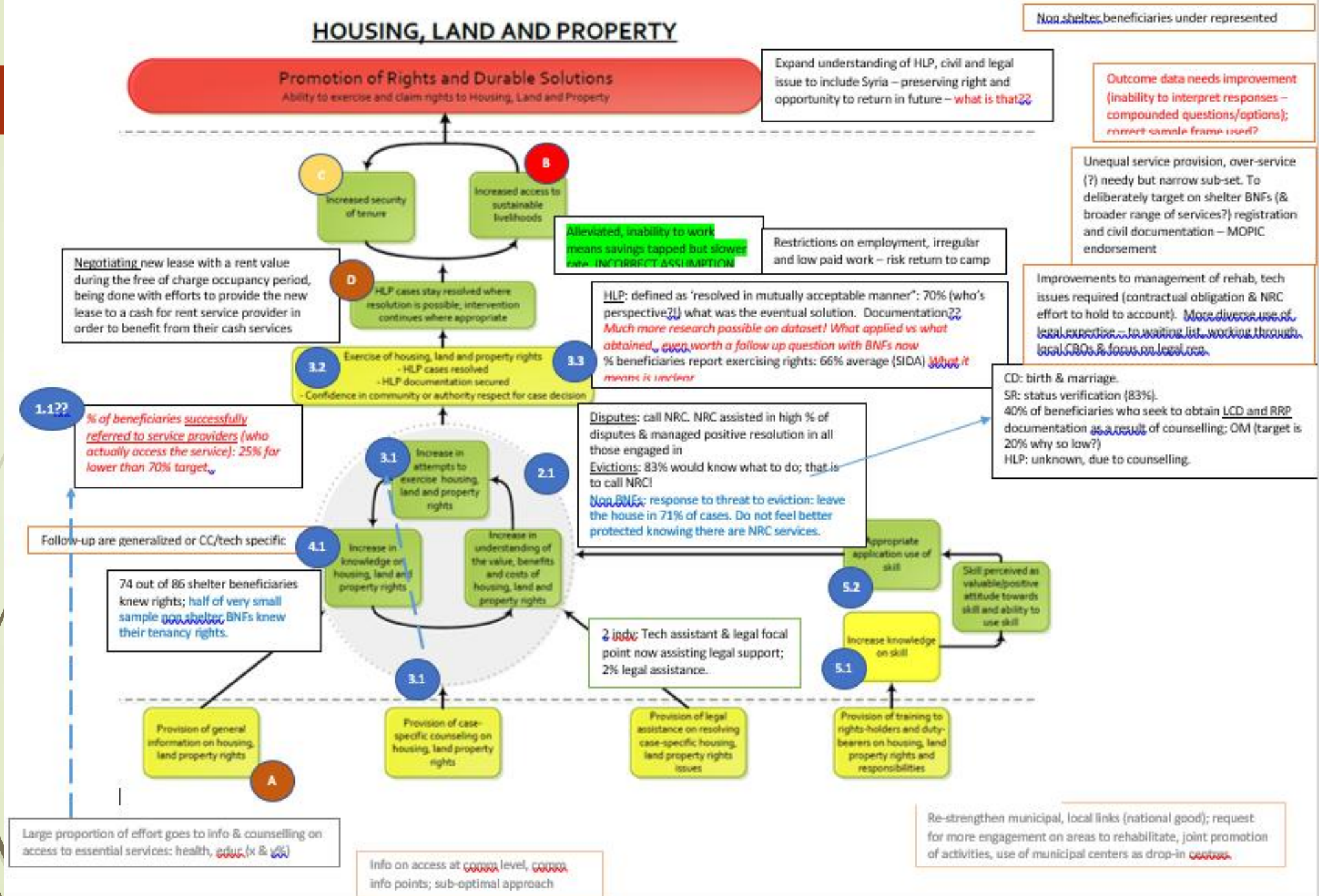
- **Blueprint for / backbone of logframes**
- Replica of results, in form of indicators.
- Outputs grouped under outcomes; outcomes grouped under objective(s)
- Not every result needs an indicator
- Assumptions, pre-existing conditions could have an indicator!
- Remember the HOW and WHY
 - Qualitative work!!
- **NRC: Splitting of TOC into projects!**



TOC Review

- ▶ Mapping all available internal and external DATA and INFO against results!
- ▶ Validating TOC: i.e.
 - ▶ TOC functional
 - ▶ TOC functional, NRC prog needs adjustment
 - ▶ TOC not functional, other results showing, prog to be adjusted
 - ▶ Not enough evidence (M&E system to be adjusted)
- ▶ Evidence tracker

HOUSING, LAND AND PROPERTY



Questions?

